

City of Hampton Performance Management Process

I. The Beginning of the Performance Year:

The supervisor/manager prepares for the Planning and Review Meeting by:

Communicating the City's strategic plan, the department's objectives and how the work group supports these objectives Formulating the employee's specific plan for responsibilities/goals and development

The employee participates in the process by:

Understanding the supervisor/manager's explanation of the City's strategic plan, the department's objectives and how they relate to the work group

Drafting his/her own plan for responsibilities/goals and development

II. The Planning and Review Meeting:

The employee and his/her supervisor/manager should mutually agree on the employee's job responsibilities/goals and development plan (Sections A and B).

The supervisor/manager documents the employee's job goals (typically for exempt/salaried employees) or job responsibilities (for nonexempt/hourly employees) in **Section A**.

The supervisor/manager identifies development goals and documents this in Section B, column 1. In Section B, column 2, the supervisor/manager creates an action plan with timelines to address each area to be developed.

Areas listed in this section may include:

Knowledge, skills, abilities or areas that will lead to new growth in job responsibilities or Performance Factors Knowledge, skills and abilities needing improvement or enhancement

Performance Factors needing development

III. The Mid-Year Review:

The supervisor/manager and employee discuss progress toward or changes to job responsibilities/goals and development plan. Job responsibilities/goals are documented in evaluative comments, Section A. Development plan is documented in Section B, column 2.

These changes may come about because of new priorities being placed on the work group or the City of Hampton.

IV. The End of the Performance Year:

The supervisor/manager evaluates responsibilities/goals and development plan for each employee (Section A and Section B, column 3).

The supervisor/manager evaluates performance factors in Section C using *City of Hampton's Strategic Performance Factors and Role Profiles* document and evaluates Overall Performance Rating (Section D).

The supervisor/manager refers to the *Performance Rating Instructions* to rate the Performance Management Form (Sections: A,B, C, and D).

Following the discussion of the results, the focus of the meeting should be setting new responsibilities/goals and developmental opportunities for the next performance year.

